



# SHEEO

State Higher Education  
Executive Officers Association

# Strong Foundations 2023

## SURVEY, RESPONDENT LIST, & DATA DOWNLOAD

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# STRONG FOUNDATIONS 2023: SURVEY, RESPONDENT LIST, & DATA

The State Higher Education Executive Officers Association's (SHEEO) Strong Foundations survey has reported on postsecondary student unit record systems (PSURs) evolution and value for more than a decade by illuminating the state of state<sup>1</sup> postsecondary data in the U.S. Through Strong Foundations, SHEEO has documented the content and capacity of PSURs to provide insight into what state postsecondary agencies collect and store within their PSURs and how they use, share, and link those data and systems. Accordingly, in *Strong Foundations 2023*, SHEEO asked about the numbers of PSURs existing in states, the data elements collected, connections to other state agency data systems and state longitudinal data systems, the value of those data to inform and improve state goals and student outcomes, and the privacy standards and costs associated with these systems.

*Strong Foundations 2023* was developed in the fall of 2022 in partnership with an advisory board composed of SHEEO staff, survey respondents from SHEEO member agencies, and postsecondary data experts. The survey was administered from February through March of 2023. Seventy-three SHEEO member and non-member agencies<sup>2</sup> from all 50 states and the District of Columbia responded to the survey. Information on the *Strong Foundations 2023* survey instrument, respondents, and advisory board are in this document. Reported data elements for 2023 can be [downloaded via this link](#). For more information on Strong Foundations, including past survey instruments, data downloads, and reports from current and past survey administrations, go to the [Strong Foundations website](#).

## Q0

Contact Information: Please enter and confirm your contact information:

- First Name
- Last Name
- Email
- Title
- Agency Name
- Department Name
- State
- Phone Number

- 
1. SHEEO includes the District of Columbia, Puerto Rico, and all U.S. territories and freely associated states when using the term "state."
  2. Referred to as 'state agencies', this term comprises state postsecondary governing boards, coordinating boards, and departments of education, and systems composed of two- and four-year and technical institutions. Respondents also included agency staff from P20W/SLDS agencies, whose responses were informed by the postsecondary data in their systems. While SHEEO received 73 total responses, because Arizona and Delaware do not have PSURs, they provided a written responses outside the parameters of the survey that indicated how their states use available postsecondary data.

## SECTION 1:

SHEEO is interested in understanding the characteristics and evolution of postsecondary student unit record (PSUR) systems.

### CHARACTERISTICS OF POSTSECONDARY STUDENT UNIT RECORD SYSTEMS

#### Q1

How many PSUR systems does your agency manage?

- One
- Two
- More than three

#### Q2

Please indicate the name of the PSUR system you will be referring to in your subsequent survey responses. Note: We are interested in your PSUR system, not P20W/SLD systems.

#### Q3

Please identify the postsecondary institutional sector(s) from which your agency currently collects PSUR data. Select all that apply.

- 2-year Public
- 4-year Public
- Independent (private, non-profit)
- Proprietary (private, for-profit)
- Tribal Colleges and Universities
- Other institutional sector. Please specify:

## Q4

Please confirm or update which elements your agency collects or can access by institutional sector. Note: If your agency does not have access to an element for all sectors, please select “No access to this element for all sectors.” If access to elements differs by sector, please check the element boxes for which you have access under the appropriate sector, leaving inaccessible element boxes blank.

	2-year public	4-year public	Independent (private, non-profit)	Proprietary (private, for-profit)	Tribal Colleges and Universities	Other institutional sector	No access to this element for all sectors
Student name	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Date of birth	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Gender	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Race / Ethnicity	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Age	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Military status	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Social Security number	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
K-12 unique identifier	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Institution of higher education identifier	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Postsecondary student unique identifier	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Citizenship status	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
State residency status	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Admissions scores	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Placement scores	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Prior college(s) attended	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Transfer credit(s)	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Retention by term or year	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Enrollment status (first-time, transfer, continuing)	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Degree-seeking status	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Full-time / Part-time status	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Term student first enrolled (fall, spring, summer)	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Program / Major	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Dependency status	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

	2-year public	4-year public	Independent (private, non-profit)	Proprietary (private, for-profit)	Tribal Colleges and Universities	Other institutional sector	No access to this element for all sectors
Family income	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Federal financial aid	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
State financial aid	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Institutional financial aid	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Merit-based financial aid	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Need-based financial aid	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Other financial aid	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
FAFSA fields	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Pell status	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Student net cost of postsecondary education	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Course mode of instruction	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Course grade	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Student credit hours attempted	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Student credit hours earned	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Academic term	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Degree awarded	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Degree date	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Cumulative credit hours earned	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Cumulative GPA	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Student tuition and fees	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

### Q5

Please indicate which additional PSUR elements your agency collects or can access by institutional sector. Note: If your agency does not have access to an element for all sectors, please select “No access to this element for all sectors.” If access to elements differs by sector, please check the element boxes for which you have access under the appropriate sector, leaving inaccessible element boxes blank.

	2-year public	4-year public	Independent (private, non-profit)	Proprietary (private, for-profit)	Tribal Colleges and Universities	Other institutional sector	No access to this element for all sectors
DACA student status	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
ESL student status	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
First-generation student status	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Foster student status	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Justice-involved student status: currently incarcerated	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Justice-involved student status: formerly incarcerated	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Justice-involved student status: other	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
International student status	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Military status: active duty	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Military status: veteran	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Military status: dependent	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Parent/caregiver student status	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Student disability status	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Student tribal affiliation	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Refugee student status	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Transfer student status	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Undocumented student status	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

	2-year public	4-year public	Independent (private, non-profit)	Proprietary (private, for-profit)	Tribal Colleges and Universities	Other institutional sector	No access to this element for all sectors
Basic needs security (e.g., food, housing)	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Mental health information	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Student address	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
County residency status	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

### Q6

Please list any other data elements by institutional sector that are regularly collected in your PSUR system not indicated in Questions 4 or 5.

### Q7

SHEEO would like to know more about the level of detail captured by specific demographic elements in your PSUR system. Which of the following elements in your PSUR system include sub-categories beyond what is required by IPEDS?

- Race/ethnicity
- Gender
- Do not disaggregate beyond IPEDS requirements
- Other demographic element(s). Please list:

### Q7.1

Please describe or link to your PSUR system's disaggregation categories.

### Q8

Which of the following sources does your agency use to define data elements? Select all that apply.

- Internal agency staff/standards
- State standards
- IPEDS
- Common Education Data Standards (CEDS)
- U.S. Census
- Other. Please specify:

## SECTION 2

### LINKAGES OF POSTSECONDARY STUDENT UNIT RECORD SYSTEMS

*SHEEO is interested in understanding PSUR system connections to other agencies and their data systems, and the barriers, opportunities, and strategies associated with those connections.*

#### Q9

*If your agency contributes to, participates in, or uses a P20W data system, where is it housed?*

- State higher education agency
- State information technology agency
- State K-12 agency
- State workforce or economic development agency
- Freestanding/independent state agency or office
- Postsecondary institution or system
- Federated/linkages as needed
- Not applicable
- Other. Please specify:

#### Q10

*Which state agencies' unit record systems does your agency/PSUR system currently link to? Select all that apply.*

- Career and technical education
- Child protective services
- Correctional system
- Court system
- Financial aid
- Foster care
- Health services
- Human services
- Juvenile detention
- K-12 education (K-12)
- Labor/workforce
- Motor vehicle division/dept
- Pre-K/early childhood
- None/not applicable
- Other. Please specify:



**Q10.1**

Which K-12 data elements does your agency have access to? Select all that apply.

- Student name
- Assessment score
- Career and technical education
- Course grade
- Course title
- Course type (regular, honors, AP, IB, dual credit)
- Dates of K-12 enrollment
- District/school code
- Disability status
- Economically disadvantaged status
- Family income
- Foster youth status
- Graduation date (K-12)
- High school grade point average
- Housing status
- Language spoken at home
- Military status (dependent)
- Student birthdate
- Student gender
- Student free and reduced lunch eligibility
- Student race/ethnicity
- Other K-12 data element(s). Please specify:

**Q10.2**

Which labor/workforce data elements does your agency have access to? Select all that apply.

- Employer name
- Employer ID number
- Employer address
- Employer county
- Employer size; number of monthly employees
- Employment quarter code
- Employment year
- North American Industry Classification System (NAICS) code
- Standard Occupational Classification (SOC) code

- Hours worked
- Wages earned
- Location of individual's employment
- Date student/employee applied for unemployment insurance benefits
- Date student/employee received first unemployment insurance check
- Total weeks of unemployment insurance claims
- Other labor/workforce data element(s). Please specify:

### Q11

*Which of the following prevents or inhibits your agency from linking to unit record systems, especially across agencies, sectors, or states? Select all that apply.*

- Coordination with other state authorities/administrators
- Data match concerns
- Data privacy concerns
- Data quality concerns
- Incompatible systems
- Information technology infrastructure
- Lack of fiscal resources
- Lack of time for agency staff to link/analyze data
- Lack of common identifiers/crosswalks
- Lack of interest from other agencies
- Federal laws or regulations
- State laws or regulations
- Not applicable
- Other barrier(s). Please specify:

### Q12

*Please describe the most pressing barriers or concerns your agency faces in linking or sharing your PSUR system data and any strategies you have employed to overcome those barriers or concerns.*

### Q13

*Are there mandates in your state for measuring postsecondary outcomes?*

- No
- Yes. Please describe or link to that mandate:

**Q14**

*Are there mandates in your state for measuring workforce outcomes?*

- No
- Yes. Please describe or link to that mandate:

**Q15**

*Please indicate any strategies your agency has adopted to increase coordination related to data linking and sharing PSUR system data with other state authorities/administrators. Select all that apply.*

- Adherence to legislation or other mandates
- Collaborative cross-agency projects or consultation work
- Coordination with third-party organizations
- Creation of positions focused specifically on data sharing/linking
- Foundation or philanthropic support
- Gubernatorial support
- Identification of common storage and reporting tools
- Identification of common goals
- Identification of existing and emerging data sources/agencies
- Illustrating value of PSUR systems
- Memoranda of Understanding (MOUs)/other written agreements
- State agency-wide meeting or committee participation
- Other strategies. Please specify:

## SECTION 3

### USES OF POSTSECONDARY STUDENT UNIT RECORD SYSTEM DATA

*SHEEO is interested in understanding the uses and impacts of PSUR system data.*

#### Q16

*For what purposes does your agency currently use PSUR system data? Select all that apply.*

- Accountability
- Compliance reports
- Consumer information for prospective students
- Cross-sector collaboration (e.g., K-12 & labor)
- Data-informed decision-making
- Feedback reports
- Generating reports and statistics
- Grant reporting
- Inquiry responses (e.g., media, legislative, institutional, third-party organizations)
- Policymaking
- Predictive modeling or decision-making
- Research (e.g., with faculty or other research partners)
- Other purpose(s). Please specify:

#### Q17

*How do you use your PSUR system to inform your state's access and attainment goals?*

#### Q18

*How do you use your PSUR system to inform state workforce/economic development alignment (supply and demand) and goals?*

#### Q19

*SHEEO is interested in any temporary or permanent changes to PSUR system data collection, use, and reporting and associated policies or practices that have emerged over the course of the COVID-19 pandemic. Did your agency make any changes related to your PSUR system or its use in response to the COVID-19 pandemic?*

- No
- Yes. Please explain which changes and whether they were temporary or permanent:

#### Q20

*What is the largest barrier to effective use of PSUR system data in your state to inform policy and practice?*

**Q21**

*What is the largest lever or opportunity for effective use of PSUR system data in your state to inform policy and practice?*

**Q22**

*How can your PSUR system be strengthened?*

**Q23**

*How has your PSUR system provided value to your state? Please explain and share links to any PSUR system-informed policies, reports, dashboards, or other products that have been particularly impactful or valued by your state.*

## SECTION 4

### ENSURING DATA PRIVACY AND SECURITY IN POSTSECONDARY STUDENT UNIT RECORD SYSTEMS

*SHEEO is interested in having a better understanding of your PSUR system's data privacy and security standards. Note: Responses in this block will be anonymized in SHEEO reporting.*

#### Q24

*Does your agency have an external-facing, stakeholder-focused, data privacy notice related to PSUR system data?*

- No
- Yes. Please provide a link to your privacy notice:

#### Q25

*Does your agency have internal-facing, employee-focused, data privacy policies (formal or informal) related to PSUR system data?*

- No
- Yes. If you are able, please provide any available links or language related to your internal privacy policies:

#### Q26

*Does your agency have a chief data privacy officer?*

- No
- Yes

#### Q26.1

*If you do not have a chief data privacy officer, what person or team is responsible for ensuring data privacy standards are met and what is their professional title or team title? If there is not a responsible person or team, please indicate that.*

#### Q27

*Which national or international privacy standards, protocols, regulations, or legislation does your agency use to determine privacy and security procedures? Select all that apply.*

- Family Educational Rights and Privacy Act (FERPA)
- General Data Protection Regulation (GDPR)
- Health Insurance Portability and Accountability Act (HIPAA)
- National Institute for Standards and Technology (NIST) Cybersecurity Framework
- Other. Please specify:

**Q28**

*Many states have proposed or passed legislation focused on student or consumer data privacy. In the past five years has any proposed or passed legislation in your state or other states affected how you store and analyze student unit record data?*

- No
- Yes. Please describe the state(s) and legislation and how it impacted your agency:

**Q29**

*Does your agency have a documented protocol for what to do in the event of a data breach?*

- No
- Yes. Please describe or link to that protocol:

**Q30**

*How frequently is your data system audited to ensure privacy and security standards are up to date?*

- Never
- Annually
- Every two years
- Every three years
- Other. Please specify:

**Q31**

*How often do employees in your agency receive formal training for ensuring privacy, security, and confidentiality of student-level data?*

- Never
- Once (e.g., onboarding)
- Annually
- Every two years
- Every three years
- Other. Please specify:

## SECTION 5

### ESTIMATING COSTS ASSOCIATED WITH POSTSECONDARY STUDENT UNIT RECORD SYSTEMS

*SHEEO is interested in having a better understanding of the costs associated with operating PSUR systems. While we recognize there is no easy or standardized way to determine cost, the following questions are designed to give us better insight into this topic. Note: Responses in this block will be anonymized in SHEEO reporting.*

#### Q32

*If asked, could you estimate the annual cost of your PSUR system?*

- No
- Yes
- Maybe

#### Q32.1

*If no, please explain why you are unable to estimate the cost.*

#### Q32.2

*If yes, how would you come to that cost estimate and what factors would you include?*

#### Q32.3

*If maybe, please explain why you chose this answer.*

#### Q33

*What departments, beyond your own, are involved in the management and governance of the PSUR system?*

#### Q34

*Since 2013, has your agency received any funding specifically earmarked to build or develop your PSUR system? Select all that apply.*

- State appropriations
- In-kind support
- Grants
- Other support
- No funding received



**Q34.1**

*If you selected yes to receiving funding for building or developing your PSUR system from any of the entities listed in the prior question, please explain how much funding was received, from whom, and for what purposes.*

**Q35**

*Since 2013, has your agency received any funding specifically earmarked to maintain or improve your PSUR system? Select all that apply.*

- State appropriations
- In-kind support
- Grants
- Other support
- No funding received

**Q35.1**

*If you selected yes to receiving funding for maintaining or improving your PSUR system from any of the entities listed in the prior question, please explain how much funding was received, from whom, and for what purposes.*

**Q36**

*How has evolving technology impacted your agency's current and future PSUR system budgets?*

**Q37**

*What new or different infrastructure, platforms, software, or personnel associated with maintaining or improving your PSUR system are you considering?*

## APPENDIX B: LIST OF SURVEY RESPONDENTS

### Alabama

#### **Subrena Simpkins**

Director of Research Services  
Alabama Commission on Higher Education  
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### Alaska

#### **Gwendolyn Gruenig**

Director  
Data Analysis and Institutional Research  
University of Alaska System  
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### Arizona

#### **Chad Sampson**

Vice President  
Academic Affairs and Institutional Analysis  
Arizona Board of Regents  
[chad.sampson@azregents.edu](mailto:chad.sampson@azregents.edu)

### Arkansas

#### **Sonia Hazelwood**

Chief Data Officer  
Arkansas Division of Higher Education  
[sonia.hazelwood@adhe.edu](mailto:sonia.hazelwood@adhe.edu)

### California

#### **Ryan Estrellado**

Director of Data Programs  
California's Cradle to Career Data System  
[ryan.estrellado@c2c.ca.gov](mailto:ryan.estrellado@c2c.ca.gov)

#### **Chris Furgjuele**

Director, Institutional Research  
and Academic Planning  
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